

1-2

Message from the Chairman

We are committed to the development of the medical industry as a bridge linking businesses by incorporating corporate values through management power and practical competence.

I hope this message finds you in good health and would like to express my sincere gratitude to all. I would also like to extend my deepest gratitude for your continued support.

Since I have recently been sick, I retired from the position of President last year and became Chairman. I have been recuperating for a while, and I deeply apologize for the great concern I have caused you. Fortunately, I have regained my physical condition and expanded my activities in many ways.

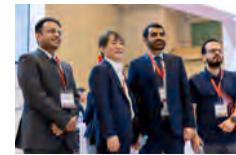
At present, I am actively participating not only in meetings of the Board of Directors and the Management Executive Committee but also academic conferences in Japan and overseas to ascertain the needs of the frontline of the medical field and collect new technological trends. I am dedicated to supporting sales activities and on-site support by making use of my own past experience and network as well as the foundation of overseas sales and a global perspective that I have built over many years. I am further supporting the sustainable growth of our business in close cooperation with the president and other management. Through these activities, I will create an environment where each and every employee can grow with pride and a sense of challenge.

Again, I would like to express my sincere gratitude to the officers and employees who supported the company during this period, as well as to the shareholders who have unwavering trust in us. As Chairman, I will work hand-in-hand with everyone to continue to grow and improve our corporate value further.

Since my appointment in June 2025, I have been attending my duties as the vice president of the Japan Federation of Medical Devices Associations (JFMDA) and president of the Medical Technology Association of Japan (MTJAPAN). MTJAPAN is an industry organization concerned with medical devices centered on catheters. There are over 260 member companies, and the total sales of member companies are about 2 trillion yen, which accounts for about 45% of the Japanese medical device market (about 4.2 trillion yen). It is the largest organization in the JFMDA. The associations aim to contribute to the improvement of the health and welfare of the Japanese people and the development of the medical device industry by providing medical device technologies through superior innovation and a stable supply of medical devices and technologies not only for Japan but also other countries around the world.



Visit to Headquarters by U.S. KOL doctors (2025)



CCT 2025 (Japan)

Being in the position of assuming key posts in the two associations that lead the medical device industry in Japan, I aim to achieve the following:

1. Strengthen global competitiveness
2. Create innovation
3. Develop human resources
4. Stable supplies

I will serve as a bridge between member companies and the government and strive to further develop the medical device industry based on the above four pillars.

In order for the Japanese medical device industry to lead the world, I think it is essential to not only create innovative medical devices but also deploy improved medical devices from Japan to the world based on domestic and overseas needs coming from the medical frontlines. Under the fundamental principle that "outstanding medical devices will be properly evaluated," I will, as an industry representative, strive to ensure that price evaluations are performed according to functions and values.

I sincerely ask for your continued support and courtesy.



Masahiko Miyata
Chairman and Director
Asahi Intecc Co., Ltd.

居田 昌彦