

01 Message from Management

A professional portrait of Kenji Miyata, a middle-aged man with short dark hair, wearing a dark suit, white shirt, and a patterned blue and white tie. He is looking slightly to the right of the camera with a neutral expression. The background is a blurred indoor setting with warm lighting.

Kenji Miyata

President & CEO

Asahi Intecc Co., Ltd.

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Message from the President

We will fulfill our corporate social responsibility and contribute to the realization of a sustainable society to be a company that continues to grow.

Thank you for reading our Asahi Intecc Group Integrated Report 2025.

I am Kenji Miyata, President & CEO of Asahi Intecc Co., Ltd. One year has already passed since I took office as President & CEO of the company.

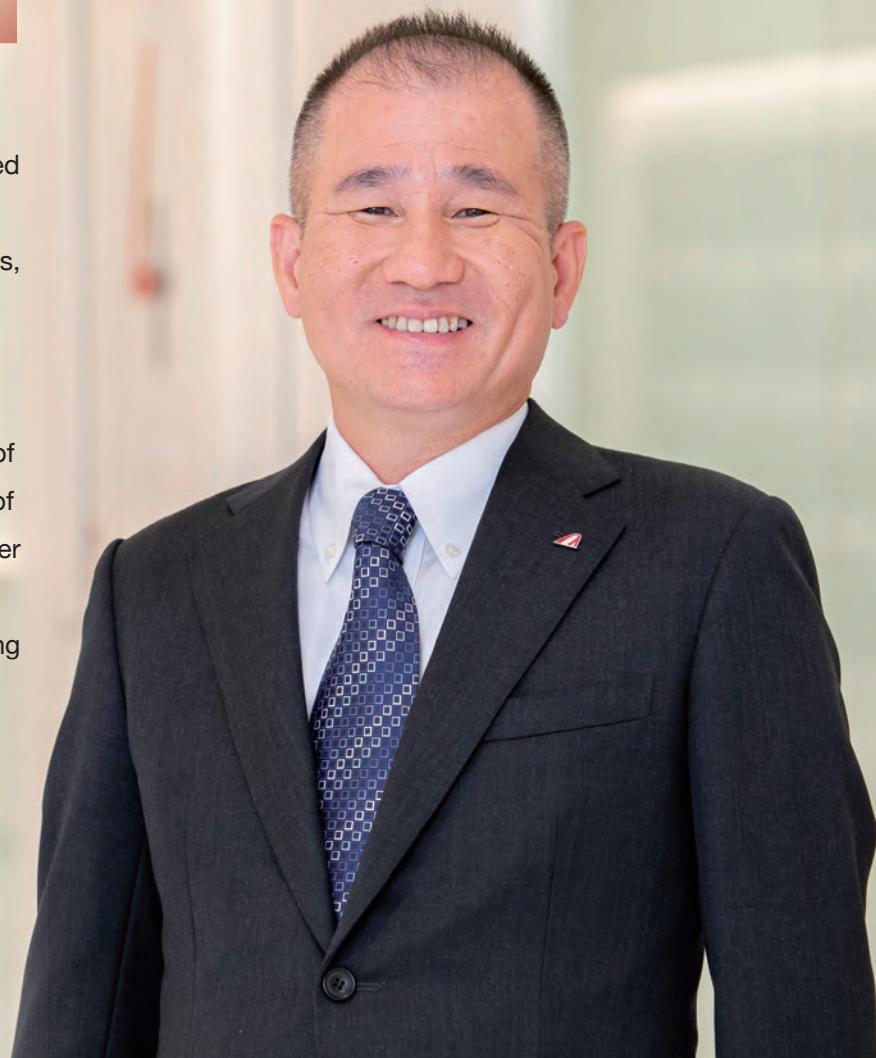
Looking back on the past year, I feel that each day was filled with learning and challenges, supported by many people. For me, the past year was very intense and felt long.

Upon my appointment, I worked on formulating a new Medium-Term Management Plan. We were able to achieve our previous Medium-Term Management Plan one year ahead of schedule not only because of the efforts of each and every employee but also because of the warm support and understanding of our shareholders, business partners, and all other stakeholders, for which I would like to express my deepest gratitude.

In order to take advantage of this success for the next leap forward, we began formulating our next plan from an early stage.

Kenji Miyata

President & CEO
Asahi Intecc Co., Ltd.



1-1 Message from the President

In formulating the new Medium-Term Management Plan, we held a series of frank discussions with senior management on what is needed for us to remain a growth company in the long term while carefully reviewing the past achievements and issues. In this process, I have demonstrated leadership and made it important for the entire company to work together to shape the future.

One of the major future themes is to improve profitability through increased productivity. Since joining the company, I have worked to establish a stable mass production system while maintaining high quality, which is the foundation of a *monozukuri* (manufacturing) company. We will continue to work diligently to improve productivity that we consider a key battleground.

As another important theme, our company will continue to take on challenges in the field of treatment devices in order to sublimate our technologies into a broader social value. We will leverage our technological capabilities cultivated in access devices to expand into fields where we can contribute more directly to patient

treatment. While treatment devices offer high added value, the competitive environment is challenging. Based on our company's unique technological strengths, we will flexibly consider collaboration with external partners, such as capital alliances and M&As, in order to accelerate further business growth.

We will also focus on solidifying our organization. An organization is made up of people. Even in a rapidly changing environment, we want to be a company with a solid foundation where employees can take on challenges assuredly. I am confident that these organizational strengths will strongly support our company's growth strategy.

Above all, to be a company that continues to grow, we want to be trusted by society at all times. Fulfilling our corporate social responsibility and contributing to the realization of a sustainable society is our mission and pride.

We will continue to make steady progress step by step with our employees. We look forward to your continued support.

Kenji Miyata
President & CEO
Asahi Intecc Co., Ltd.

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