



# Your dreams. Woven together.

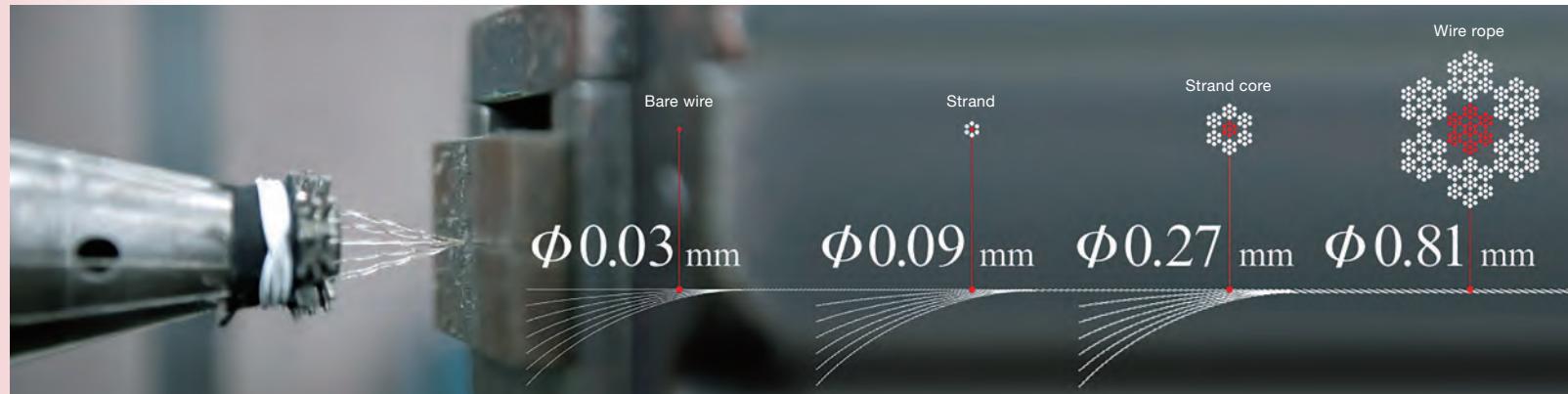
Our mission is to realize our clients' wishes in a single ultra-fine wire.

# Corporate Philosophy & Purpose



## Founding DNA Remains Unchanged

Advanced ultra-fine stainless steel wire rope manufacturing technology that continues to produce high-value-added products



A strand consists of six bare wires twisted around a 0.03 mm diameter base wire that is thinner than a hair. A strand core consists of six strands twisted around one strand. For example, a 0.81 mm wire rope is made by twisting 343 bare wires together.

# Asahi Intecc's Importance of Existence

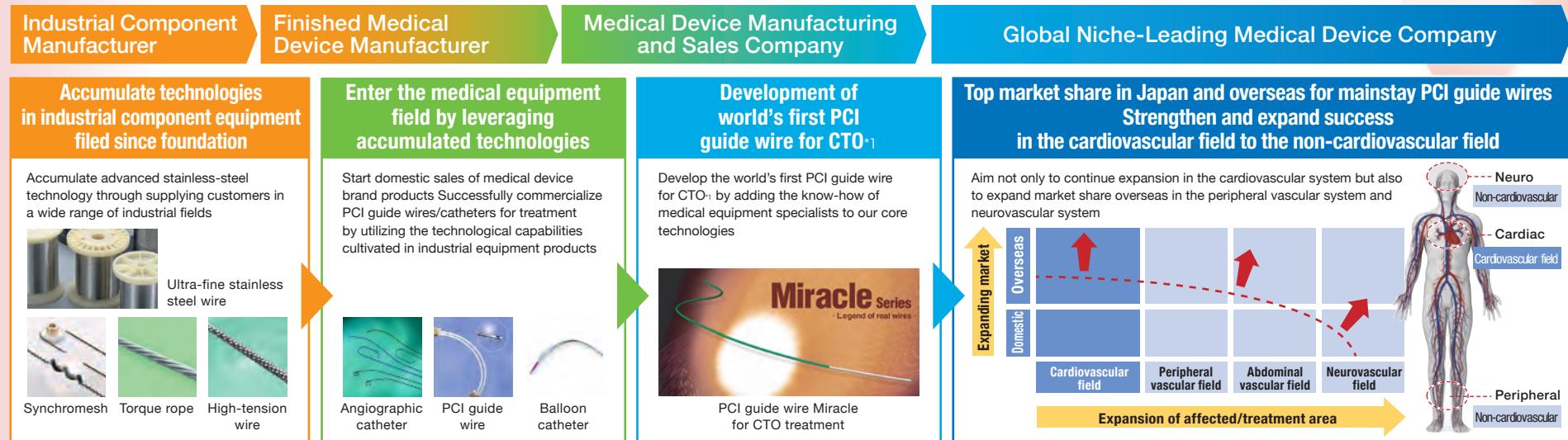
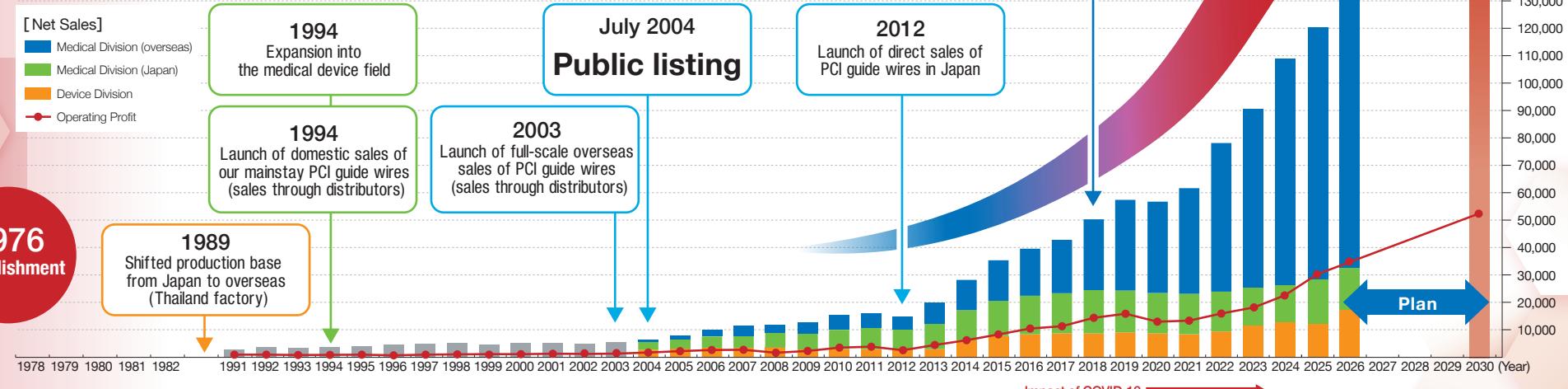
## Contribute to the future of medicine with our “only-one” technologies

Our mission is to realize our clients' wishes in a single ultra-fine wire. Our importance of existence is to continue to address the needs of doctors and business partners around the world with our unique technologies and to contribute to medical care and people worldwide.



# Our Growth Trajectory

We have expanded our business into the medical device field by utilizing our advanced ultra-fine stainless steel wire rope technology that we cultivated in industrial equipment at the beginning of our foundation.



\*1 Chronic total occlusion (CTO): It means a lesion in which the blood vessels are completely blocked and left untreated for a long time. Among catheter treatment cases, it has been considered especially difficult to treat.

# Pursuing Profitability and Challenging the Future

2026 to 2030 in the new Medium-Term Management Plan, “Building the Future 2030”

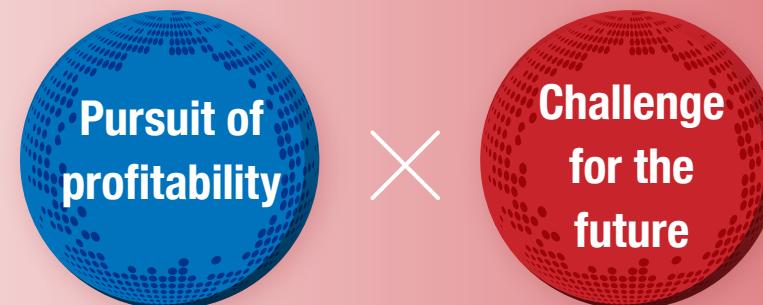
**Five years to accelerate growth strategy to lay the groundwork for the next challenge while strengthening our earnings base**

– Strategic compatibility during the payback period –

Asahi Intecc is entering a payback period of strong profit growth, thanks to its advanced technological capabilities and enhanced competitiveness of its existing businesses, through challenges and trial and error.

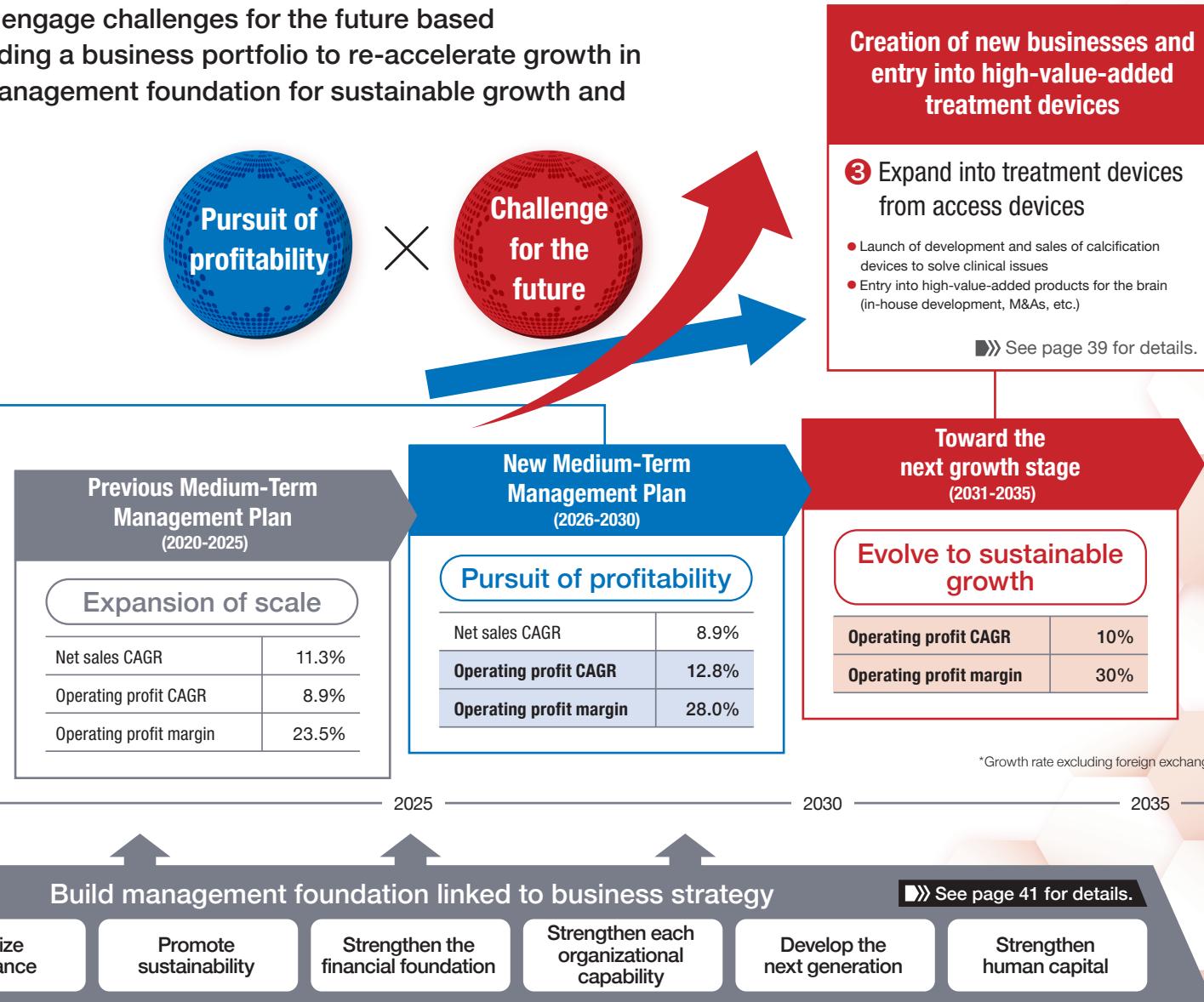
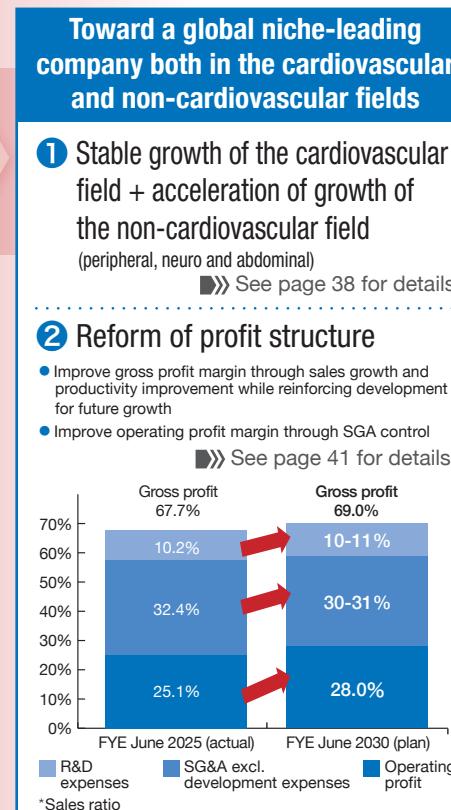
At the same time, we are continuing to develop high-value-added products that will support our future corporate value.

Create the future while increasing earnings – the stage of growth where we continually challenge ourselves; this is our current management stance.



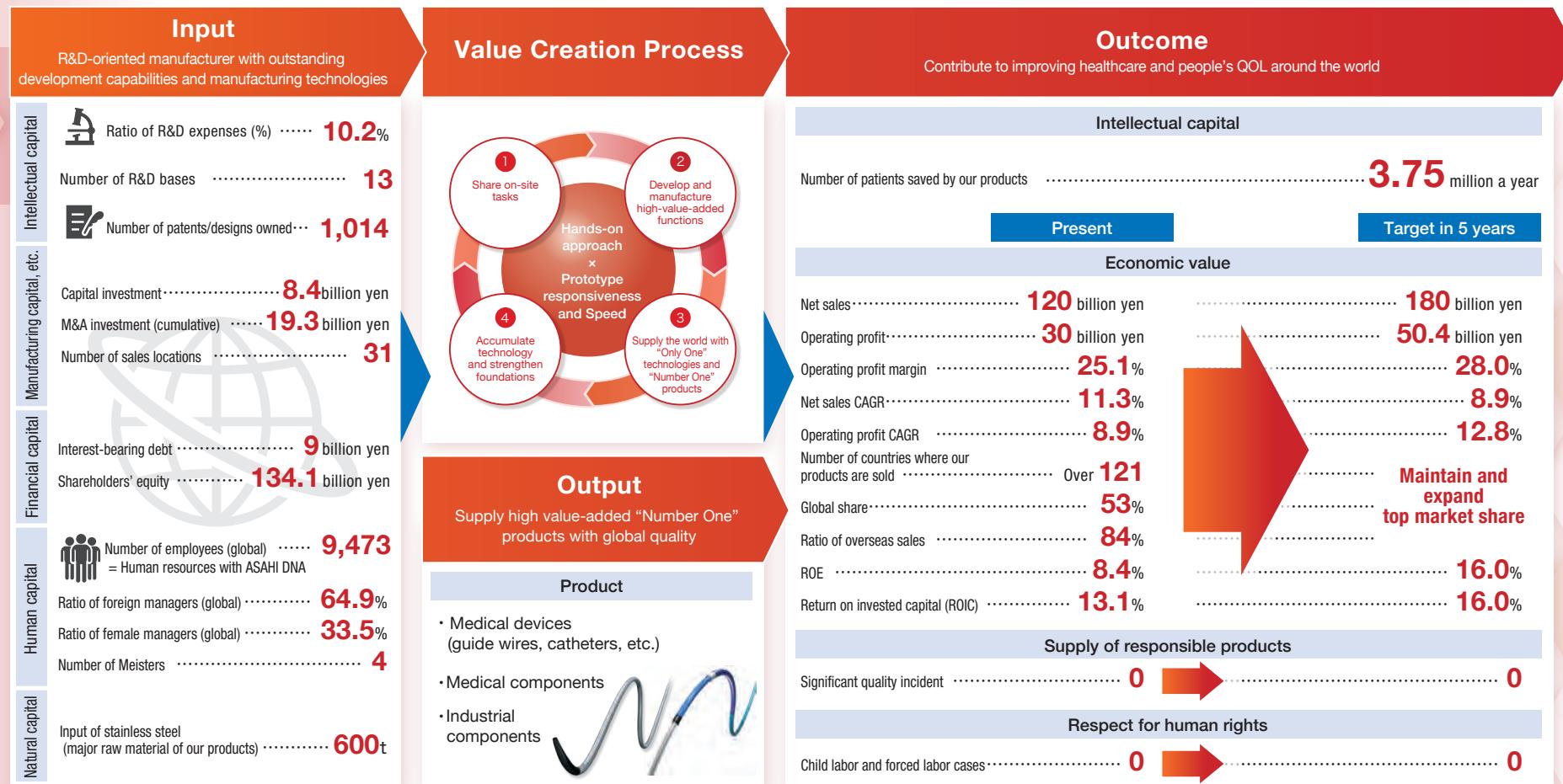
# Medium-Term Management Plan “Building the Future 2030”

We will pursue profitability and engage challenges for the future based on the two priority themes: building a business portfolio to re-accelerate growth in global markets, and a strong management foundation for sustainable growth and strengthening profitability.



# Value Creation Cycle and Indicators

We will engage in a virtuous cycle that promotes business and strengthens our foundation based on the technological capabilities developed and cultivated in the course of meeting the advanced needs of our customers, thereby contributing to the continuous improvement of corporate value and the promotion of a sustainable society as a whole.



# Integrated Report 2025 Contents

**Q** What is the position and concept of the newly announced Long-Term Management Vision and Medium-Term Management Plan?

**Q** What are Asahi Intecc's unique strengths and mechanism of value creation?  
What are the key issues in value creation?

**Q** What will Asahi Intecc address over the next five years of the new Medium-Term Management Plan to accelerate growth strategy?

**Q** What will Asahi Intecc address as the financial strategy to achieve both stable growth and profitability?

**Q** What are the management foundation linked to business strategy and non-financial capital strategy?

**Q** How are environmental and social efforts being promoted in pursuing the new Medium-Term Management Plan?

**Q** What is optimization of corporate governance for sustainable growth?

**Q** Performance and Company Information

**Chapter 1**

**Message from Management**

Analysts × Management Discussion: Part 1

**Chapter 2**

**Value Creation Story**

**Chapter 3**

**Long-Term Management Vision and Medium-Term Management Plan**

**Chapter 4**

**Financial Strategy**

Analysts × Management Discussion: Part 2

**Chapter 5**

**Sustainability  
Bolstering Non-Financial Capital**

**Chapter 6**

**Sustainability Environmental and Social**

Interview with Officer in charge of Environmental Affairs

**Chapter 7**

**Sustainability Governance**

Dialogue between Outside Directors  
Interview with Outside Director

**Chapter 8**

**Performance and Company Information**

# Editorial Policy

Although this integrated report is of greater volume than that of other companies, our basic policy is to provide a comprehensive range of information that is considered to contribute to investment decisions, based on matters of interest identified through meetings with investors, etc.

## History of the integrated report and its main contents

### Integrated Report 2022

Development toward the next generation and overview of finance through investor dialogue



### Integrated Report 2023

Organized our growth story from past to present through top analyst dialogue

### Integrated Report 2024

Chairman and president in dialogue, leadership of new president and introduction of young human resources supporting the organization



### Integrated Report 2025

Explanation of the new Medium-Term Management Plan that demonstrates strategic compatibility between recovery of profitability and challenges for the future



## Communication tools of Asahi Intecc

### Role of each medium

Principle-based (flexibility, substantiality)  
Pursue future prospect and uniqueness

### Integrated Report

Information related to a company's financial performance  
(business performance, financial condition, etc.)



### Annual Securities Report



Rule-based (standardization)  
Pursue comparability

Various policies are posted on sustainability website

#### Scope of reporting

Asahi Intecc Co., Ltd. and its consolidated subsidiaries

#### Reporting period

July 1, 2024 - June 30, 2025

Information before and after the relevant period is included in part of the report.

#### Reference guidelines

- “International Integrated Reporting Framework” issued by the International Integrated Reporting Council (IIRC)
- “Value Co-creation Guidance” issued by the Ministry of Economy, Trade and Industry (METI)
- “Task Force on Climate-Related Financial Disclosures (TCFD) Final Report”

#### Contact for the Integrated Report

Asahi Intecc Co., Ltd. Corporate Strategic Office  
TEL: +81-561-56-1851

#### Editorial policy

This report is edited, on the assumption that the target readers are investors and shareholders, for the purpose of promoting enhancement of the corporate value of Asahi Intecc Group through the creation of unique value and to enable readers to gain a better understanding of our business and initiatives. The content of the report was edited and improved from the perspective of users who view it online from a tablet device or PC. The report comprehensively explains each business and management base from the integrated perspective of ESG.

#### Notes on forward-looking statements

Forward-looking statements in this report, such as earnings forecasts, are based on assumptions made as of December 26, 2025, the date of publication of this consolidated report, and are based on information currently available to our company and certain assumptions deemed to be reasonable.

The company does not in any way guarantee the achievement of such statements.

Actual results, etc. may differ materially from these forecasts owing to various factors.

Japanese version issued on December 26, 2025  
English version issued on February 13, 2026